

Anti-Bribery and Corruption Policy

Cazaly Resources Limited ("Cazaly" or "the Company") take a zero-tolerance approach to bribery and corruption and is committed to conducting all its business activities in compliance with the laws and with honesty, fairness and integrity at all times.

The Company is subject to the laws and regulations of the countries in which it operates and is dedicated to upholding the laws and regulations, including those that relate to bribery and corruption.

The Company is vested in being a sound corporate citizen.

This policy applies across the Cazaly group of companies and is supported by the Company's Code of Conduct and Whistleblower Policy.

Who is Covered by this Policy?

The Company's directors, officers, employees, contractors, consultants and associates (Personnel) must understand and adhere to this policy at all times and:

- conduct all business activities in an honest and ethical manner:
- be committed to acting professionally, fairly and with integrity in all business dealings and relationships;
- not permit the making of any inappropriate promises or rewards (whether financial or in kind) to foreign public officials in order to achieve unfair advantage or benefit; and
- resist any efforts made by others (including existing or potential suppliers, customers, contractors, consultants etc) to unfairly affect any official decision-making process in order to achieve unfair advantage or benefit.

Application of Australian Law

Bribery and corruption are serious risks for Australians doing business offshore. Bribery of a foreign official is a serious crime under Australian law, punishable by fines and imprisonment. In addition, most, if not all, countries have laws that prohibit offering or giving a benefit to government officials to improperly influence their actions. Australians and Australian companies may be subject to prosecution under multiple foreign and domestic laws in multiple jurisdictions.

Bribery, like all forms of corruption, is highly corrosive. It has significant detrimental effects on international trade, damages investor confidence and unnecessarily adds to the cost of goods and services to the consumer. When this involves a foreign official, who carries responsibility on behalf of many, the detrimental effect is compounded. It should not be treated as a normal or inevitable part of doing local business in any country.



Nearly all countries have criminal laws against bribing domestic officials and a growing number of countries have laws against bribing foreign officials. Under Australian law, the offence of bribing a foreign public official is contained in section 70.2 of the Criminal Code Act 1995 (Cth).

The current foreign bribery offence has several elements, which can be divided into steps. All of these elements must be present for the offence to apply.

A person is guilty of an offence if:

- they provide/offer/promise to provide a benefit to another person or cause a benefit to be provided, offered or promised to another person; and
- the benefit is not legitimately due to the other person; and
- their action was carried out with the intention of influencing a Foreign Public Official (who may or may not be the person receiving the benefit) to obtain or retain business or a business advantage that is not legitimately due.

A benefit is any advantage and is not limited to property. It can be a non-monetary or non-tangible inducement. It does not need to be provided or offered to the foreign public official, it can be provided or offered to another person. A benefit can also be provided or offered by an agent.

The maximum penalties are severe for an individual (up to 10 years imprisonment and/or a fine of up to 10,000 penalty units (currently \$2.2 million) and for companies (the greater amount of 100,000 penalty units or a proportional penalty, which is calculated with regard to the value of benefits obtained from Bribery or with regard to the annual turnover of the company).

The definition of Foreign Public Official is very broad and includes:

- an employee/official of a foreign government
- a member of the executive, judiciary or magistracy of a foreign country
- a person who performs official duties under a foreign law
- a member/officer of the legislature of a foreign country, or
- an employee/official of a public international organisation (such as the United Nations).

Bribery and Corruption Definitions

Personnel must never give, offer, promise, accept, request or authorise a bribe, 'kick- back', facilitation payment, secret commission, corrupt or other irregular payment, whether directly or indirectly.

Bribery is the giving, offering, promising, accepting, requesting or authorising of a benefit as an inducement for an action which is illegal, unethical, improper or a breach of trust, in the course of business.



Corruption refers to any dishonest activity in which Company Personnel acts contrary to the Company's interests and abuses their position of trust in order to achieve some personal gain or advantage for themselves or for another person or entity. It includes offering or receiving bribes or kickbacks.

Bribery is unlawful in all countries in which the Cazaly group of companies operate and may expose the Company and its Personnel to criminal prosecution and serious penalties in multiple countries.

A bribe may take many forms, including monetary and non-monetary, for example:

- Cash or cash equivalents eg. gift cards, cheques, shares
- Gifts, extravagant, inappropriate or unusual entertainment or hospitality
- Travel and accommodation
- Personal favours, including e.g. offers of employment, loans
- Facilitation payments (see below)
- Political contributions (see below)
- Donations and sponsorships (see below)

Personnel must never give, offer, promise, accept, request or authorise a bribe or corrupt payment in any form to win business or influence a business decision in the Company's favour, secure any improper advantage, or which has the intention that a function should be performed improperly.

The Company's prohibition against bribery and corruption applies equally to persons in the public and private sectors. It also extends to indirect forms of such payments (such as the use of a business partner to offer the benefit, or the giving of a benefit to an associate or relative of the person who is sought to be influenced), and to facilitation payments.

<u>Facilitation Payments</u> (or back handers or grease payments) are generally accepted to be small payment or payment in kind generally made to a low level public official to expedite actions which that official would ordinarily perform as part of their job. Such payments are generally of a minor nature for the sole or dominant purpose of securing or expediting the performance of a routine government action. They often occur in dealings with government, customs, immigration or tax officials, when obtaining permits, licenses or other government papers and in other circumstances.

The Company prohibits Facilitation Payments, secret commissions and money laundering. Money laundering is the process by which a person or entity conceals the existence of an illegal source of income and then disguises that income to make it appear legitimate.



However, the Company recognises that there may be exceptional emergencies where Personnel are under threat of violence or personal harm should a Facilitation Payment not be made. Such exceptional emergencies may arise if a payment is required to protect against loss of life, limb or liberty. If Personnel have to make such a payment in such an exceptional emergency, they should report this as soon as reasonably practicable to the Managing Director and Company Secretary.

<u>Political Contributions</u> to political parties, state-owned or controlled entities or Government Officials, or at their request, require prior approval from the Company's Board, which must be sought through the Chairman.

Contributions of this nature must always be made in accordance with applicable laws and regulations, accurately recorded in the Company's books and records and comply with all relevant Company policies.

Payments or donations for the purpose of improperly influencing a political party, state-owned or controlled entity or Government Official are never permissible.

<u>Donations and sponsorships</u> may be made in the form of voluntary, financial or in-kind contributions to legitimate charities, sporting clubs, cultural clubs or their associated events Donations and sponsorships must always be made in accordance with applicable laws and regulations, accurately recorded in the Company's books and comply with all relevant Company policies.

Any donation or sponsorship must be legal and ethical under local laws and practices and the relevant charity, sporting or cultural group must not be politically or ethically controversial.

When making a donation a sponsorship, care must be taken to ensure that the charity, sporting or cultural group are legitimate, reputable and financially solvent, and are not used as a scheme to conceal bribery or a conduit to divert funds to unintended beneficiaries.

The offering and acceptance of moderately valued gifts, entertainment or hospitality is in some cultures customary and in accordance with local business etiquette.

The offering or receipt of gifts, entertainment or hospitality should always be guided by the business purpose, value (token or modest), good faith intentions, reasonableness, appropriateness and consistency with local business practice and laws.

Personnel should be guided by the following:

- Gifts, entertainment or hospitality should not be offered or accepted during any commercial negotiations or tender process.
- Unduly lavish or extravagant gifts, entertainment or hospitality should never be accepted.



- Gifts, entertainment or hospitality should not be offered or accepted, to or from, governmental officials or representatives, politicians or political parties.
- Gifts, entertainment or hospitality should not be offered or accepted if there is any form of suggestion that a return favour will be expected or implied.
- Gifts, entertainment or hospitality should not be offered or accepted in cash or cash equivalent vouchers.

Dealings with a Third Party

Third Party means any individual or entity with whom Personnel come into contact during the course of their engagement with the Company and includes existing and potential suppliers, customers, contractors, consultants, joint venture partners, business contacts, finders, advisors and government and public bodies.

Personnel must exercise due care and diligence when retaining any Third Party to act on the Company's behalf and when monitoring their performance. Policy expectations should be clearly communicated to and accepted in writing by those persons.

Before entering into or renewing any transactional arrangement with a Third Party, particularly where 'red flags' are present or a transaction is otherwise considered high risk, risk-based due diligence should be conducted. The degree of due diligence will depend on the risk profile of the Third Party, though the following steps should be taken:

- Evaluation of the background, experience, qualifications, associations and reputation of the agent or business partner to identify any potential 'red flags';
- Assessment and documentation of the business rationale for engaging the agent or business partner (and documentation of the specific services to be provided in the contractual terms);
- Communication of the Company's expectations for ethical behaviour to prospective agents or business partners, and negotiation of contractual assurances that the parties will comply with those expectations;
- Confirmation and documentation that the agent or business partner is performing the work for which it is being paid and that the payment is commensurate with the service or work;
- Monitoring and review of the activities of the agent or business partner at regular intervals (via exercise of audit and inspection rights in the agreement with the party).

Examples of 'red flags' which may indicate a high-risk transaction or relationship include:

- Third Parties that may have a reputation for paying bribes, having special relationships with foreign government officials and/or have been accused of improper business practices.
- Third Parties that request the provision of employment or some other advantage to one of their relatives, friends or associates.



- Travel requests to sponsor or support a trip for a government official.
- Receipt of a Third Party invoice that appears to be non-standard or customised.
- Third Parties that offer the Company and/or its Personnel lavish promises or rewards.
- Excessive commissions to agents or other third parties, particularly those acting on the Company's behalf in interactions with government officials or entities.
- Unreasonably large discounts to third party distributors.
- 'Consulting agreements' that include only vaguely-described services.
- Third Parties that are shell companies incorporated in an offshore jurisdiction and/or requests for payments to be made to offshore bank accounts.
- Bank account payment requests that are not in the Third Parties name.
- Close associations between a Third Party and a relevant Government Official, or involvement of a Third Party at the express request of a relevant Government Official.

Accounting Records

The Company is committed to accurately and transparently documenting all transactions in its accounting books and records.

All transactional documentation relating to dealings with any Third Party must be prepared and maintained with strict accuracy and completeness. No transactions may be kept 'off-record' to facilitate or hide improper dealings.

How to Raise a Concern

All Personnel are encouraged to raise concerns about any issue or suspicion of malpractice at the earliest possible stage. If Personnel are unsure whether a particular act constitutes bribery or corruption, these should be raised with the Company Secretary.

Suspected breaches of this Policy must be reported to the Chair, the Managing Director and/or the Company Secretary.

Concerns may also be raised in accordance with the Company's Code of Conduct and Whistleblower Policy.

Protection

The Company encourages transparency will fully support any Personnel who raises genuine concerns in good faith under this policy, even if they turn out to be mistaken.

The Company is committed to ensuring no one suffers any detrimental treatment as a result of refusing to take part in bribery or corruption, or because of reporting in good faith their suspicion that an actual or potential bribery or other corruption offence has taken place or may take place in the future. Detrimental treatment includes dismissal, disciplinary action, threats or other unfavourable treatment connected with raising a concern.



Consequences of Breach

Any breach of this Policy may expose the Company and Personnel to serious criminal and civil liability, including imprisonment and significant financial penalties.

Personnel who breach this Policy will face serious disciplinary action, which could result in:

- dismissal for misconduct or serious misconduct;
- black-listing and termination of any relationship with a Third Party; or
- referral to law enforcement agencies.

Training, Education and Communication

Initial training forms part of the Company induction process for all newly engaged Personnel and regular training and communication will be provided as necessary.

The Company has a zero tolerance to bribery and corruption which must be communicated to all existing and potential Third Parties at the outset of any engagement and re-iterated with any further engagement of an existing Third Party.

This Policy will be reviewed by the Board on an annual basis.

For and on behalf of the Board

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